Houston ISD


Based on Fiscal Year 2019-2020

December 2021
Financial Integrity Rating System of Texas (FIRST)

According to the Texas Education Agency (TEA), the School Financial Integrity Rating System of Texas, or School FIRST, is the state’s financial accountability rating system used to ensure that Texas public schools are held accountable for the quality of their financial management practices and that they improve those practices. The system is designed to encourage Texas public schools to better manage their financial resources to provide the maximum allocation possible for direct instructional purposes. ¹

When School FIRST ratings are released by TEA, school districts are required to hold a public meeting to distribute a financial management report that details the district’s School FIRST performance for each indicator used in the rating system, both for the current and previous year’s FIRST rating. In addition, districts are required to provide supplemental financial information.

What follows is the financial management report and supplemental financial information for the Houston Independent School District (HISD) as required under Texas Education Code, Chapter 39, Subchapter D and the Commissioner’s Rules under 19 Texas Administrative Code, Chapter 109, Subchapter AA, Division 1, Financial Accountability Rating System. In addition, the detailed calculation for each indicator is provided in the District Status Detail section that concludes this report.

¹https://tea.texas.gov/Finance_and_Grants/Financial_Accountability/Financial_Integrity_Rating_System_of_Texas_FIRST
Indicators and Scores

The School FIRST assigns either a “Yes/No” response to the first five indicators (with indicator 2 having an A and B component) and a numerical score to the remaining ten indicators. The table below shows each indicator and how HISD performed for the 2019-2020 School FIRST as well as the previous year’s performance.

<table>
<thead>
<tr>
<th>Indicator</th>
<th>Description</th>
<th>2019-2020 Score</th>
<th>2018-19 Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Was the complete annual financial report (AFR) and data submitted to the TEA within 30 days of the November 27 or January 28 deadline depending on the school district’s fiscal year end date of June 30 or August 31, respectively?</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>2</td>
<td>Was there an unmodified opinion in the AFR on the financial statements as a whole? (The American Institute of Certified Public Accountants (AICPA) defines unmodified opinion. The external independent auditor determines if there was an unmodified opinion.)</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>3</td>
<td>Was the school district in compliance with the payment terms of all debt agreements at fiscal year end? (If the school district was in default in a prior fiscal year, an exemption applies in following years if the school district is current on its forbearance or payment plan with the lender and the payments are made on schedule for the fiscal year being rated. Also exempted are technical defaults that are not related to monetary defaults. A technical default is a failure to uphold the terms of a debt covenant, contract, or master promissory note even though payments to the lender, trust, or sinking fund are current. A debt agreement is a legal agreement between a debtor (= person, company, etc. that owes money) and their creditors, which includes a plan for paying back the debt.)</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Indicator</td>
<td>Description</td>
<td>2019-20 Score</td>
<td>2018-19 Score</td>
</tr>
<tr>
<td>-----------</td>
<td>-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>---------------</td>
<td>---------------</td>
</tr>
<tr>
<td>4</td>
<td>Did the school district make timely payments to the Teachers Retirement System (TRS), Texas Workforce Commission (TWC), Internal Revenue Service (IRS), and other government agencies?</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>5</td>
<td>Was the total unrestricted net position balance (Net of the accretion of interest for capital appreciation bonds) in the governmental activities column in the Statement of Net Position greater than zero? (If the school district’s change of students in membership over 5 years was 7 percent or more, then the school district passes this indicator.)</td>
<td>For 2019-20, this indicator is not being scored.</td>
<td>For 2018-19, this indicator is not being scored.</td>
</tr>
<tr>
<td>6</td>
<td>Was the average change in (assigned and unassigned) fund balances over 3 years less than a 25 percent decrease or did the current year's assigned and unassigned fund balances exceed 75 days of operational expenditures? (If the school district fails indicator 6, the maximum points and highest rating that the school district may receive is 89 points, B = Above Standard Achievement.)</td>
<td>Passed</td>
<td>New Indicator.</td>
</tr>
<tr>
<td>7</td>
<td>Was the number of days of cash on hand and current investments in the general fund for the school district sufficient to cover operating expenditures (excluding facilities acquisition and construction)?</td>
<td>10</td>
<td>Previously indicator 6 score was 10.</td>
</tr>
<tr>
<td>8</td>
<td>Was the measure of current assets to current liabilities ratio for the school district sufficient to cover short-term debt?</td>
<td>8</td>
<td>Previously indicator 7 score was 10.</td>
</tr>
<tr>
<td>9</td>
<td>Did the school district’s general fund revenues equal or exceed expenditures (excluding facilities acquisition and construction)? If not, was the school district’s number of days of cash on hand greater than or equal to 60 days?</td>
<td>10</td>
<td>10</td>
</tr>
<tr>
<td>Indicator</td>
<td>Description</td>
<td>2019-2020 Score</td>
<td>2018-19 Score</td>
</tr>
<tr>
<td>-----------</td>
<td>-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>----------------</td>
<td>--------------------------------------------</td>
</tr>
<tr>
<td>10</td>
<td>Did the school district average less than a 10 percent variance (90% to 110%) when comparing budgeted revenues to actual revenues for the last 3 fiscal years?</td>
<td>10</td>
<td>Eliminated and replaced with new indicator. Previous score was 0</td>
</tr>
<tr>
<td>11</td>
<td>Was the ratio of long-term liabilities to total assets for the school district sufficient to support long-term solvency? If the school district's increase of students in membership over 5 years was 7 percent or more, then the school district automatically passes this indicator.</td>
<td>10</td>
<td>Previously indicator 8, score was 10</td>
</tr>
<tr>
<td>12</td>
<td>Was the debt per $100 of assessed property value ratio sufficient to support future debt repayments?</td>
<td>10</td>
<td>New Indicator.</td>
</tr>
<tr>
<td>13</td>
<td>Was the school district's administrative cost ratio equal to or less than the threshold ratio?</td>
<td>10</td>
<td>Previously indicator 11, score was 10.</td>
</tr>
<tr>
<td>14</td>
<td>Did the school district not have a 15 percent decline in the students to staff ratio over 3 years (total enrollment to total staff)? (If the student enrollment did not decrease, the school district will automatically pass this indicator.)</td>
<td>10</td>
<td>Previously indicator 12, score was 10.</td>
</tr>
<tr>
<td>15</td>
<td>Was the school district’s ADA within the allotted range of the district’s biennial pupil projection(s) submitted to TEA? If the district did not submit pupil projections to TEA, did it certify TEA’s projections?</td>
<td>5</td>
<td>Eliminated and replaced with new indicator. Previous score was 10</td>
</tr>
<tr>
<td>16</td>
<td>Did the comparison of Public Education Information Management System (PEIMS) data to like information in the school district’s AFR result in a total variance of less than 3 percent of all expenditures by function?</td>
<td>Ceiling Passed</td>
<td>Previously indicator 13 score was 10.</td>
</tr>
<tr>
<td>Indicator</td>
<td>Description</td>
<td>2019-2020 Score</td>
<td>2018-19 Score</td>
</tr>
<tr>
<td>-----------</td>
<td>------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>-----------------</td>
<td>---------------</td>
</tr>
<tr>
<td>17</td>
<td>Did the external independent auditor report that the AFR was free of any instance(s) of material weaknesses in internal controls over financial reporting and compliance for local, state, or federal funds? (The AICPA defines material weakness.)</td>
<td>Ceiling Failed</td>
<td>Previously indicator 2b score was No.</td>
</tr>
<tr>
<td>18</td>
<td>Did the external independent auditor indicate the AFR was free of any instance(s) of material noncompliance for grants, contracts, and laws related to local, state, or federal funds? (The AICPA defines material noncompliance.)</td>
<td>10</td>
<td>Previously indicator 14 score was 10.</td>
</tr>
<tr>
<td>19</td>
<td>Did the school district post the required financial information on its website in accordance with Government Code, Local Government Code, Texas Education Code, Texas Administrative Code and other statutes, laws and rules that were in effect at the school district's fiscal year end?</td>
<td>5</td>
<td>N/A. New Indicator in 2019-2020</td>
</tr>
<tr>
<td>20</td>
<td>Did the school board members discuss the district's property values at a board meeting within 120 days before the district adopted its budget? (If the school district fails indicator 20 the maximum points and highest rating that the school district may receive is 89 points, B = Above Standard Achievement.)</td>
<td>Ceiling Passed</td>
<td>N/A. New Indicator in 2019-2020</td>
</tr>
</tbody>
</table>

| Total Score | 98  | 90  |

Based on the total score received, a school district will receive between an A, indicating a Superior rating and an F, indicating a Substandard Achievement rating. TEA’s rating matrix is shown below.
TEA DETERMINATION OF RATING

Did the school district answer 'No' to Indicators 1, 2, 3 or 4? If so, the school district's rating is F for Substandard Achievement regardless of points earned.

Determine the rating by the applicable number of points. (Indicators 6-15)

A = Superior 90-100
B = Above Standard 80-89
C = Meets Standard 70-79
F = Substandard Achievement <60

CEILING INDICATORS

Did the school district meet the criteria for any of the following ceiling indicators 4, 6, 16, 17, or 20? If so, the school district's applicable maximum points and rating are disclosed below. Please note, an F = Substandard Achievement Rating supersedes any rating earned as the result of the school district meeting the criteria of a ceiling indicator.

<table>
<thead>
<tr>
<th>CEILING INDICATORS</th>
<th>Maximum Points</th>
<th>Maximum Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td>Indicator 4 (Timely Payments) - School district was issued a warrant hold.</td>
<td>95</td>
<td>A = Superior Achievement</td>
</tr>
<tr>
<td>Indicator 6 (Average Change in Fund Balance) - Response to indicator is No.</td>
<td>89</td>
<td>B = Above Standard Achievement</td>
</tr>
<tr>
<td>Indicator 16 (PEIMS to AFR) - Response to indicator is No.</td>
<td>89</td>
<td>B = Above Standard Achievement</td>
</tr>
<tr>
<td>Indicator 17 (Material Weaknesses) - Response to indicator is No.</td>
<td>79</td>
<td>C = Meets Standard Achievement</td>
</tr>
<tr>
<td>Indicator 20 (Property Values and Tax Discussion) - Response to indicator is No.</td>
<td>89</td>
<td>B = Above Standard Achievement</td>
</tr>
</tbody>
</table>

Based on a ceiling score of 79 received, HISD earned a C, or Meets Standard achievement rating, for the 2019-20 School FIRST. Last year the district received a superior rating.
HISD failed this rating as a result of an audit finding in 2019-20, concerning material weakness related to financial reporting for capital leases and good receipts. The weaknesses were addressed by management and corrective action has taken place.
Required Supplemental Information
Superintendent’s Current Employment Contract

A copy of the superintendent's current employment contract at the time of the School FIRST hearing is to be provided. In lieu of publication in the annual School FIRST financial management report, the school district may choose to publish the superintendent's employment contract on the school district's Internet site. If published on the Internet, the contract is to remain accessible for twelve months.

Reimbursements Received by the Superintendent and Board Members

For the Twelve-Month Period
Ended June 30, 2020

<table>
<thead>
<tr>
<th>Description of Reimbursements</th>
<th>Dr. Grenita Lathan</th>
<th>District 1</th>
<th>District 2</th>
<th>District 3</th>
<th>District 4</th>
<th>District 5</th>
<th>District 6</th>
<th>District 7</th>
<th>District 8</th>
<th>District 9</th>
</tr>
</thead>
<tbody>
<tr>
<td>Meals</td>
<td>Elizabeth Santos</td>
<td>480.99</td>
<td>5.75</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lodging</td>
<td>Kathy Blueford-Daniels</td>
<td>1354.57</td>
<td>148.02</td>
<td>426.32</td>
<td></td>
<td>481.78</td>
<td>1449.76</td>
<td>793.80</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Transportation</td>
<td>Daniela Hernandez</td>
<td>2347.50</td>
<td></td>
<td>503.44</td>
<td></td>
<td>446.86</td>
<td></td>
<td>1797.72</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Motor Fuel</td>
<td>Patricia K. Allen</td>
<td></td>
<td></td>
<td></td>
<td>850.00</td>
<td></td>
<td>1690.00</td>
<td></td>
<td>308.90</td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td>Holly Maria Flynn</td>
<td>2373.40</td>
<td>225.00</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>176.00</td>
</tr>
</tbody>
</table>
| Total                         | All “reimbursements” expenses, regardless of the manner of payment, including: meals, lodging, transportation, motor fuel, and other.

All “reimbursements” expenses, regardless of the manner of payment, including direct pay, credit card, cash, and purchase order are to be reported. Items to be reported per category include:
- Meals – Meals consumed out of town, and in-district meals at area restaurants (outside of board meetings, excludes catered board meeting meals).
- Lodging - Hotel charges.
- Transportation - Airfare, car rental (can include fuel on rental, taxis, mileage reimbursements, leased cars, parking and tolls).
- Motor fuel – Gasoline.
- Other: - Registration fees, telephone/cell phone, internet service, fax machine, and other reimbursements (or on-behalf of) to the superintendent and board member not defined above.
**Outside Compensation and/or Fees Received by the Superintendent for Professional Consulting and/or Other Personal Services**

For the Twelve-Month Period  
Ended June 30, 2020  

<table>
<thead>
<tr>
<th>Name(s) of Entity(ies)</th>
<th>Amount Received</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
</tr>
</tbody>
</table>

Total: $0.00

Compensation does not include business revenues generated from a family business (farming, ranching, etc.) that has no relation to school district business.

**Gifts Received by Executive Officers and Board Members (and First Degree Relatives, if any)**  
(gifts that had an economic value of $250 or more in the aggregate in the fiscal year)

For the Twelve-Month Period  
Ended June 30, 2020  

<table>
<thead>
<tr>
<th>Executive Officer</th>
<th>Amount Received</th>
</tr>
</thead>
<tbody>
<tr>
<td>Elizabeth Santos</td>
<td>$</td>
</tr>
<tr>
<td>Kathy Blueford-Daniels</td>
<td>$</td>
</tr>
<tr>
<td>Daniela Hernandez</td>
<td>$</td>
</tr>
<tr>
<td>Patricia K. Allen</td>
<td>$</td>
</tr>
<tr>
<td>Sue Deigaard</td>
<td>$</td>
</tr>
<tr>
<td>Holly Maria Flynn</td>
<td>$</td>
</tr>
<tr>
<td>Holly Maria Vilaseca</td>
<td>$</td>
</tr>
<tr>
<td>Anne Sung</td>
<td>$</td>
</tr>
<tr>
<td>Judith Cruz</td>
<td>$</td>
</tr>
<tr>
<td>Wanda Adams</td>
<td>$</td>
</tr>
<tr>
<td>Total</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

**Business Transactions Between School District and Board Members**

For the Twelve-Month Period  
Ended June 30, 2020  

<table>
<thead>
<tr>
<th>Executive Officer</th>
<th>Amounts</th>
</tr>
</thead>
<tbody>
<tr>
<td>Elizabeth Santos</td>
<td>$</td>
</tr>
<tr>
<td>Kathy Blueford-Daniels</td>
<td>$</td>
</tr>
<tr>
<td>Daniela Hernandez</td>
<td>$</td>
</tr>
<tr>
<td>Patricia K. Allen</td>
<td>$</td>
</tr>
<tr>
<td>Sue Deigaard</td>
<td>$</td>
</tr>
<tr>
<td>Holly Maria Flynn</td>
<td>$</td>
</tr>
<tr>
<td>Holly Maria Vilaseca</td>
<td>$</td>
</tr>
<tr>
<td>Anne Sung</td>
<td>$</td>
</tr>
<tr>
<td>Judith Cruz</td>
<td>$</td>
</tr>
<tr>
<td>Wanda Adams</td>
<td>$</td>
</tr>
<tr>
<td>Total</td>
<td>$</td>
</tr>
</tbody>
</table>

**Note** – An executive officer is defined as the superintendent, unless the board of trustees or the district administration names additional staff under this classification for local officials.

**Note** - The summary amounts reported under this disclosure are not to duplicate the items disclosed in the summary schedule of reimbursements received by board members.
SUPPLEMENTAL DUTIES AGREEMENT
FOR
INTERIM SUPERINTENDENT OF SCHOOLS

This Supplemental Duties Agreement for Interim Superintendent of Schools ("Agreement") is made and entered into by and between the Houston Independent School District ("District" or "HISD") and Dr. Grenita Lathan ("Lathan").

WHEREAS, Mr. Richard Carranza has submitted his resignation as Superintendent of Schools effective at 11:59 p.m. on March 31, 2018, and the HISD Board of Education ("Board") accepted this resignation at its regular meeting on March 22, 2018;

WHEREAS, on March 22, 2018, the Board appointed Lathan to serve as Acting Superintendent of Schools through March 31, 2018, and as Interim Superintendent of Schools on an at-will basis thereafter, such appointment as Interim Superintendent of Schools to be effective at 12:01 a.m. on April 1, 2018, and Lathan has accepted such appointment; and

WHEREAS, Lathan currently is employed by the District on an Administrator Performance Contract, and she is assigned as Chief Academic Officer;

NOW THEREFORE, in consideration of the mutual promises contained herein, and other good and valuable consideration, the parties agree as follows:

1. During the time she serves as Interim Superintendent, Lathan shall perform the duties of Superintendent of Schools as prescribed in law and Board policy, as they currently exist or as they hereinafter may be adopted or amended, and will devote her full time and energy to the performance of these duties in a faithful, diligent and efficient manner.

2. In addition to her current compensation and benefits, during the time she serves as Interim Superintendent Lathan shall receive:

   a. An additional $4,810.00 of base salary per pay period;

   b. Five (5) additional personal leave days, for which, if unused at the end of the current fiscal year, the District shall pay Lathan in a lump sum calculated by each day times her daily rate under this Agreement.

3. Lathan’s appointment as Interim Superintendent is temporary, at-will, and at the pleasure of the Board. Lathan does not have a property interest in, nor any legally recognizable or enforceable expectation of, continued service in the position of Interim Superintendent. The Board may terminate this Agreement at any time by appropriate Board action and written notice to Lathan. If not terminated sooner, this Agreement terminates automatically when the Board employs a new Superintendent of Schools and that person begins to perform the duties of Superintendent.
4. Upon termination of this Agreement, Lathan will be entitled to the compensation and benefits of her Administrator Performance Contract, and she will return to her assignment as Chief Academic Officer, unless the Parties mutually agree in writing to a different arrangement.

5. This Agreement shall be governed by the laws of the State of Texas, and it shall be performable in Harris County, Texas, unless otherwise provided by law. Venue for any dispute concerning the interpretation or enforcement of this Agreement shall be in Harris County, Texas.

6. This Agreement contains the entire understanding and agreement of the parties regarding Lathan’s appointment and service as Interim Superintendent. This Agreement may be amended or modified by subsequent written agreement signed by the parties.

HOUSTON INDEPENDENT SCHOOL DISTRICT

AGREED AND APPROVED:

By: [Signature]
Sergio Lira
Secretary, Board of Education

Date: 4-12-2018

By: [Signature]
Rhonda Skillern-Jones
President, Board of Education

Date: 4/12/18

By: [Signature]
Grenita Lathan
Interim Superintendent

Date: 4/12/18

APPROVED AS TO FORM:

COUNSEL FOR HOUSTON INDEPENDENT SCHOOL DISTRICT

By: [Signature]
David Thompson
Board Counsel

Date: 4/12/2018

CHIEF FINANCIAL OFFICER

By: [Signature]
Rene Barajas
Chief Financial Officer

Date: 4-12-2018
EMPLOYMENT CONTRACT

BETWEEN

THE BOARD OF EDUCATION OF THE
HOUSTON INDEPENDENT SCHOOL DISTRICT

and

MILLARD HOUSE II

Dated June 14, 2021
HOUSTON INDEPENDENT SCHOOL DISTRICT
SUPERINTENDENT EMPLOYMENT CONTRACT

THE STATE OF TEXAS

COUNTY OF HARRIS

This Employment Contract ("Contract") is made and entered into by and between the Board of Education ("Board") of the Houston Independent School District ("HISD" or "District") and Millard House II ("Superintendent" or "House").

WITNESSETH:

WHEREAS, at a meeting of the Board on June 14, 2021, House was offered employment as HISD Superintendent of Schools effective July 1, 2021, and

WHEREAS, House accepted the offer of employment in this position on June 14, 2021;

NOW, THEREFORE, the Board and Superintendent, for and in consideration of the terms and conditions hereafter established, pursuant to the authority of Section 11.201 of the Texas Education Code, the 1923 Special Act creating the District, and the general laws of the State of Texas, have agreed, and do hereby agree as follows:

1. TERM

1.1 Initial Term. The Board, by and on behalf of the District, employs the Superintendent, as Superintendent of Schools for the District for a term commencing on July 1, 2021 ("Effective Date"), and ending on August 31, 2024. Upon execution by the Parties, this Contract will become effective on July 1, 2021, and it will replace any prior understandings, agreements, or contracts between the Parties. Beginning September 1, 2021, and for the remainder of this Contract and any extension thereof, each contract year shall be from September 1 through August 31 (hereinafter referred to as the "Contract Year").

1.2 Subsequent Terms. At any time during the term of this Contract, the Board may, in its sole discretion, extend the term of this Contract for additional years as authorized by law, with the Superintendent's acceptance of such extension. The Superintendent does not have a property or liberty interest, or any other legally recognized and/or protected interest or expectation, in such extension by the Board. In the event that the Contract is extended, the Superintendent's compensation and benefits will be as set forth herein, unless the Parties agree to different
compensation and benefits in the form of a written addendum or new contract, signed by the Parties.

1.3 **No Property Interest.** The Board has not adopted any policy, rule, regulation, law or practice providing for tenure. No right of tenure is created by this Contract. No property interest, expressed or implied, is created in continued employment beyond the Contract term.

2. **EMPLOYMENT**

2.1 **Duties.** The Superintendent is the chief executive officer and educational leader of the District. He shall administer the school district and faithfully perform the duties of Superintendent of Schools for the District as prescribed in the job description and as may be lawfully assigned by the Board, and shall comply with all legal Board directives, state and federal laws, and lawful District policies, rules, and regulations as they exist or may hereinafter be adopted or amended, including, but not limited to, the District monitoring system established by the Board. Except as provided in this Contract, the Superintendent agrees to devote his full time, skill, labor, attention, and energy to the performance of these duties in a faithful, diligent, and efficient manner. Specifically, the duties of the Superintendent shall include (but not be limited to):

(a) assume administrative responsibility and leadership for the planning, operation, supervision and evaluation of the education programs, services and facilities of the District and for the annual performance appraisal of the District’s staff;

(b) assume administrative authority and responsibility for the assignment, reassignment and evaluation of all personnel other than the Superintendent and the Chief Audit Executive, except as provide by Section 11.202 of the Texas Education Code;

(c) oversee compliance with the standards for school facilities established by the Commissioner under Section 46.008 of the Texas Education Code;

(d) make decisions regarding the District’s personnel consistent with Section 2.6 herein;

(e) manage the day-to-day operations of the District as its administrative manager, including implementing and monitoring plans, procedures, programs and systems to achieve clearly defined and desired results in major areas of District operation;

(f) initiate the proposed termination or suspension of an employee’s employment or the proposed nonrenewal of an employee’s term contract;

(g) prepare and submit to the Board annually a proposed budget covering all estimated revenue and proposed expenditures of the District for the following fiscal year and administer the budget;
(h) prepare recommendations and/or revisions for policies to be adopted by the Board and oversee the implementation of adopted policies;

(i) develop or cause to be developed appropriate administrative regulations to implement policies adopted by the Board;

(j) provide instructional leadership for the attainment, and if necessary, improvement of student performance based on the academic excellence indicators adopted by the Texas Commissioner of Education and other indicators adopted by the Board;

(k) organize the District's central administration staff subject to the provisions of Section 2.6 herein;

(l) communicate and collaborate with all members of the Board;

(m) Consult with the District-level committees, as required under Section 11.252(f) of the Code;

(n) Ensure:
   (1) Adoption of a student code of conduct, as required under Section 37.001 of the Code and enforcement of that code of conduct; and
   (2) Adoption and enforcement of other student disciplinary rules and procedures as necessary.

(o) Submit reports as required by state or federal law, rule, or regulations;

(p) Submit reports as requested by Board of Education;

(q) Provide joint leadership with the Board of Education to ensure that the responsibilities of the Board and Superintendent team are carried out; and

(r) Perform any other duties lawfully assigned by action of the Board.

2.2 Professional Activities/Civic Organizations. The Board encourages the continued professional growth of the Superintendent through the Superintendent's active attendance at and participation in appropriate professional meetings at the local, regional, state, and national levels. The Board shall encourage the use of data and information sources, and shall encourage the participation of the Superintendent in pertinent education seminars and courses offered by public or private institutions or by educational associations, as well as the participation in informational meetings with those individuals whose particular skills, expertise, or backgrounds would serve to improve the capacity of the Superintendent to perform the Superintendent's professional responsibilities for the District. In its encouragement of the Superintendent to grow professionally, the Board shall permit a reasonable amount of release time for the Superintendent, as the Superintendent and the Board deem appropriate, to attend such seminars, courses, or meetings.

The District shall pay the Superintendent's membership dues to professional organizations deemed appropriate by the Board and necessary to maintain and improve the Superintendent's
professional skills. The District shall bear the reasonable cost and expense for registration, out-of-District travel/lodging, meals, and other related expenses for such attendance and membership from funds budgeted for that purpose by the Board, subject to advanced notice to, and approval by, the Board. The Superintendent may hold offices or accept responsibilities in these professional organizations, provided that such responsibilities do not conflict or interfere with the performance of his duties as Superintendent. Prior to accepting an office or responsibility, the Superintendent will notify, and receive approval from, the Board in writing. The Board will notify the Superintendent if the office or responsibility presents a conflict or interferes with the performance of his duties as Superintendent.

The Board encourages the Superintendent to become a member of and participate in community and civic affairs, including the chambers of commerce, civic clubs, governmental committees, and educational organizations. The Board concludes that such participation will serve a legitimate public purpose related to the educational mission of the District. The District shall reimburse the Superintendent for the cost of membership in all local civic organizations in which the Superintendent participates and related travel outside of the District and other related, reasonable costs from funds budgeted for that purpose by the Board, subject to advance Board approval.

2.3 Writing, Teaching, Speaking and Other Consultation Activities. The Superintendent shall be permitted to undertake writing, teaching, speaking and other consultation activities provided that: (i) these activities do not interfere with the performance of his duties as Superintendent; (ii) so long as such activities do not give rise to a real or potential conflict of interest; and (iii) the Superintendent shall use vacation days or personal leave days when participating in such activities. Notwithstanding the foregoing, the Superintendent shall not undertake any such activities outside of the District or be permitted to perform or engage in any services, consulting, or other activities for which he receives a financial benefit without having first disclosed all material details to the Board in writing and obtaining prior approval from the Board as required by the Texas Education Code, Section 11.201(e). Consulting services provided by the Superintendent under the terms and conditions of this paragraph must be consistent with state and federal law, including Texas Education Code Section 11.201(e).

2.4 Professional Certification and Records. This Contract, including any renewal or extension thereof, is conditioned on the Superintendent's obtaining and providing valid and appropriate certification, or other waiver, permit or authorization to act as a superintendent in the
state of Texas as prescribed by the laws of the state of Texas and the rules and regulations of the Texas Education Agency and/or the State Board for Educator Certification. The Superintendent must also file any other records required for personnel files and payroll purposes. Failure to hold and/or provide necessary certification shall render this Contract voidable, and any misrepresentation in the records shall be grounds for termination. Consistent with the requirements of this paragraph, the Superintendent shall provide the District a copy of his application for temporary superintendent certification by July 1, 2021. The Superintendent shall provide the District proof of temporary certification as soon as it is received, including proof of the activation date. Within one year of the date of the Superintendent’s temporary certification, the Superintendent shall complete the requirements necessary for standard certification and provide proof of standard certification to the District.

2.5 **Reassignment.** The Superintendent may not be reassigned from the position of Superintendent to another position without the Superintendent’s written consent.

2.6 **Employment of Contract and Non-Contract Employees.** In accordance with Sections 11.201 and 11.1513 of the Texas Education Code, the Board by policy and by this Contract has delegated to the Superintendent the authority to determine the terms of employment of all employees of the District except the Superintendent and the Chief Audit Executive, including the authority to employ all contract and non-contract employees for positions authorized by the Board and to direct, assign, reassign and transfer all employees in the manner which in his judgment best serves the District, subject to guidelines established in policy by the Board and the District’s salary schedule and budget as approved by the Board. Further, the Superintendent has been delegated the authority to terminate or nonrenew all contract and non-contract employees, other than contract staff covered by Subchapters C, D, E, F, and G, Chapter 21, Texas Education Code, the Superintendent, and the Chief Audit Executive. Prior to announcing the hiring, assignment, reassignment, transfer or termination of any employees that report directly to the Superintendent, the Superintendent shall inform the Board of said hiring, assignment, reassignment, transfer, or termination.

2.7 **Board Meetings and Relations.** The Superintendent, or his designee, shall have the right to attend all meetings of the Board and all Board committee meetings, both open and closed, and may participate in the deliberations of the Board at all such meetings, with the exception of those closed meetings of the Board involving the Superintendent’s and/or the Chief Audit Executive’s evaluation, consideration of the terms of the Superintendent’s employment pursuant to the terms of this Contract, consideration of the terms of the Chief Audit Executive’s
employment, confidential discussions among Board members to resolve conflict and/or any
differences of opinion among members of the Board, and/or when the Board is acting as a tribunal.

3. COMPENSATION AND SALARY

3.1 Annual Base Salary. Beginning on September 1, 2021, the Superintendent will be
paid an annual base salary in the sum of Three Hundred Fifty Thousand Dollars ($350,000.00).
This annual salary shall be paid to the Superintendent in equal installments consistent with Board
policy. From July 1, 2021, to August 31, 2021, the Superintendent shall be paid the appropriate
prorated portion of the annual base salary.

3.2 Salary Adjustments. At any time during the term of this Contract, the Board may,
and without the necessity of entering into a new contract, in its sole discretion, review and adjust
the salary of the Superintendent, but in no event will the Superintendent be paid less than the salary
set forth pursuant to Section 3.1 of this Contract except by mutual written agreement of the Parties.
Any mutually agreed adjustments, if any, will be in the form of a written addendum to this Contract
or a new contract signed by the Parties, and such adjustment shall be exclusive of any other benefits
unless specifically provided in the addendum or new contract. The requirements of a mutual
agreement, new contract, or written addendum are not applicable if a salary adjustment resulting
in a reduction in salary is made pursuant to and in accordance with the provisions of Sections

3.3 Business Expenses. The District will pay or reimburse the Superintendent for
reasonable expenses incurred by the Superintendent, and only the Superintendent, in the
continuing performance of the Superintendent's duties under this Contract from funds budgeted
for that purpose by the Board. The District agrees to pay or reimburse the reasonable actual and
incidental costs incurred by the Superintendent for out-of-District travel; such costs may include,
but are not limited to, airline tickets, hotels and accommodations, meals, rental car, gasoline costs,
and other expenses incurred in the performance of the business of the District. The District will
pay or reimburse the Superintendent the reasonable cost of meals and incidental expenses
associated with the Superintendent’s work with staff members, the Board, community patrons, or
other persons related to the performance of his duties as Superintendent. The District also will pay
or reimburse the Superintendent for the reasonable costs of flowers, plants and/or sympathy
baskets made on behalf of the District and/or the Board and related to the death or illness of District
employees, Board members, community leaders, or their immediate family members. The
Superintendent shall comply with all District policies, procedures, and documentation
requirements concerning business expenses, reimbursements, and reimbursement requests. The Board retains the authority to disallow any reimbursement request which it reasonably believes falls outside the scope of the Superintendent’s duties. Annually, the Superintendent’s travel and business expenses will be subject to review by the District’s independent auditors. In addition, the Superintendent shall submit a quarterly report on his business expenses to the Board’s Audit Committee.

3.4 **Teacher Retirement System of Texas.** The District shall supplement the Superintendent's annual salary beginning with the Effective Date of this Contract and through the term of this Contract and any extension thereof, by an amount equal to the Superintendent's portion of the monthly contribution to the Teacher Retirement System of Texas ("TRS") required for the Superintendent, for the base salary set forth in Section 3.1 of this Contract and any applicable increases to base salary under Section 3.2 of this Contract. This additional salary supplement shall be paid to the Superintendent by regular payroll installments and shall be reported as “creditable compensation” by the District for purposes of TRS.

3.5 **Supplemental Retirement Plan.** The District shall contribute a lump sum of $25,000.00 on an annual basis to a Tax Deferred Plan or Plans (the “Plan”) established for the benefit of the Superintendent under Section 403(b) and/or Section 457(b) of the Internal Revenue Code ("Code"). The District’s contribution shall be made on or before August 31st each year during the term of this Contract and any extension thereof, with the first contribution being made on or before August 31, 2022.

The 403(b) and 457(b) plans shall be established as employer-paid plans with non-discretionary contributions by the District, and the Superintendent shall have no right to receive such contributions in cash. The 403(b) plan and 457(b) plan shall each be established under a written plan document that meets the requirements of the Code and such documents are hereby incorporated herein by reference. The funds for the 403(b) plan and 457(b) plan shall each be invested in such investment vehicles as are allowable under the Code for the applicable type of plan. The Superintendent shall have sole discretion as to where the contributions to the Plan are invested; to the extent such investments comply with applicable state and federal laws. The Superintendent shall not be entitled to receive in cash any portion of the aforementioned funds that exceed the contribution limit or limits established by law. Each such Plan established on behalf of the Superintendent shall provide that contributions made to the Plan by the District and all earnings thereon shall not vest in the Superintendent until September 1, 2024.
Contributions made by the District to the Plan shall first be made to the 403(b) plan. If the contribution to the 403(b) plan exceeds the contribution limit established by law for such plan, then the remaining contribution by the District shall be made to the 457(b) plan.

No payments under this Section shall be made after the Superintendent’s employment terminates. Any unvested funds will revert to the District if the Superintendent ceases to be employed by the District.

3.6 **Automobile Insurance.** The Superintendent shall maintain liability insurance for his car of not less than the amount of $250,000 (bodily injury liability — each person); $500,000 (bodily injury liability — each accident); $100,000 (property damage liability — each accident). The Superintendent will have access to a staff member, as reasonably available, to drive his vehicle or a District vehicle when the Superintendent determines it is necessary to the performance of his duties. In addition, the Superintendent will have access to a District vehicle whenever he determines it is necessary and/or beneficial to the performance of his duties. The Superintendent may be reimbursed for travel in his car outside of the District at the District’s approved reimbursement rate for travel outside of the District.

3.7 **Health and Other Insurance.** The District will pay for coverage for the Superintendent for group health, dental, and vision insurance, as selected by the Superintendent from plans offered by the District to its employees, on the same basis as other 12-month administrative employees of the District (i.e., payment of the employer portion of the premium). Except as otherwise provided in this Contract, the District will provide the Superintendent with all other benefits on the same basis as other 12-month administrative employees of the District.

3.8 **Vacation and Holidays.** The Superintendent may take, at the Superintendent's choice and subject to the Board's prior approval, 25 days of vacation per year of this Contract, which may be accumulated up to a total of 50 days. At the conclusion of any Contract Year, at the Superintendent's discretion, or when this Contract is terminated voluntarily or due to disability, accrued but unused vacation days accumulated by the Superintendent during his employment by the District up to a total of 50 days will be paid in a lump sum to the Superintendent or his survivors at the Superintendent's then current daily rate of base pay based on a 260-day work year. The vacation days taken by the Superintendent will be taken at such time or times as will least interfere with the performance of the Superintendent's duties as set forth in this Contract, with prior notice to the Board prior to taking such leave. The Superintendent shall have the same duty days and shall
observe the same legal holidays as those observed by administrative employees on 12-month contracts.

3.9 **State Personal and Local Leave.** The Superintendent will have 5 state personal leave days and 10 local personal leave days per year of this Contract. The Superintendent may accumulate state personal and local leave days without limit. Any payment for accumulated but unused state personal or local leave days at the time of the Superintendent’s separation from employment shall be limited to, and in accordance with, the provisions of this Contract and Board Policy.

3.10 **Annual Physical Examination.** The Superintendent shall undergo an annual physical examination performed by the Superintendent’s primary care physician. The physician shall submit a confidential statement to the Board President verifying the Superintendent’s fitness to perform the essential functions of his job, and copies of all such statements shall be confidential to the extent permitted by law. The District shall pay all reasonable costs of the annual physical examination. The examination shall be performed on or before January 31 of each year of this Contract.

3.11 **Performance Incentive Pay Plan.** Following the completion of the Superintendent’s evaluation each Contract Year during the term of this Contract, and any extension thereof, the Board shall award the Superintendent performance incentive pay for exceptional performance as measured by the achievement of specific outcomes on the Board’s Goals and Constraints for the Superintendent.

On or before September 30th of each Contract Year during the term of this Contract, and any extension thereof, the Board in consultation with the Superintendent shall identify the specific targets within the Board’s Goals and Constraints and accompanying progress measures (“Priorities”) which shall be subject to compensation under the Plan for the Contract Year, as well as the annual dollar amount to fund the performance incentive pay plan.

It is the intent of the Parties that the targets shall be challenging but attainable outcomes for the District. For the Contract Year ending on August 30, 2022, the following goals, constraints, and/or progress measures shall be subject to performance pay as follows:

(a) For each Board Goal, the Superintendent shall receive $5,000 for each percentage point student performance exceeds the annual target for the Goal, provided the Superintendent operates within all Superintendent constraints and there is no decline within any student group;
(b) For meeting or exceeding the annual targets for all Board Goals, the Superintendent shall receive $10,000, provided the Superintendent operates within all Superintendent constraints and there is no decline within any student group; and

(c) For having no D or F rated schools as reported by the Texas Education Agency, the Superintendent shall receive $50,000.

Total compensation under the Performance Incentive Pay Plan may not exceed $150,000.

3.12 Taxable Benefits. If any of the payments or benefits provided to the Superintendent in accordance with Sections 2.2, 2.3, 3.3, 3.4, 3.5, 3.8, 3.11, 3.18, and/or any other provision of this Contract are subject to federal income tax in any year of the Contract, any such tax consequences will be the Superintendent's individual responsibility.

3.13 Personal Protection. The District shall, at its expense, provide to the Superintendent such personal protection as the Board may deem necessary. In the event the life or safety of the Superintendent or the Superintendent's spouse is threatened or otherwise appears in danger due to the performance of the Superintendent's professional duties, the District shall pay the reasonable and necessary cost for the protection of the Superintendent and the Superintendent's spouse; provided, however, that such protection shall initially be sought from the police department or other appropriate governmental authority having jurisdiction in the District.

3.14 Information Technology/Communications. The District shall provide the Superintendent a smart phone, office computer, and/or a laptop, and/or an iPad for his use as Superintendent of the District at the office and away from the office. The use of these devices shall comply with the law and District policy, including any applicable technology use agreements. Unless otherwise provided by District policy, personal use is permitted, provided that such personal use is legal and does not interfere with the use of the equipment for business purposes. All equipment remains the property of the District.

3.15 Notification of Absence from Work. When the Superintendent intends to be absent from the District for three (3) or more consecutive days for any reason, he shall notify the President of the Board in writing or electronically at least five (5) work days prior to the absence except in the event of a personal or family emergency. In such cases, the President of the Board shall be notified as soon as practical. In the event the Superintendent will be hospitalized for non-emergency purposes, the Superintendent shall give the Board at least three (3) days written notice of each hospitalization.

3.16 Residence. The Superintendent, as a condition of his appointment and continued employment as Superintendent, agrees to establish his permanent residence within the
geographical boundaries of the District by January 1, 2022. Thereafter, annually, the Superintendent shall provide evidence of the Superintendent’s residence within the territorial boundaries of the District to the President of the Board.

3.17 Indemnification and Defense. Subject to Texas Civil Practice & Remedies Code Chapter 102, and the District’s insurance policies, the District shall indemnify, defend, and hold the Superintendent harmless regarding any civil claims, demands, or other legal proceedings against the Superintendent for any act or failure to act involving the exercise of judgment and discretion within the normal course and scope of his duties as Superintendent of the District, to the fullest extent permitted by law, except for internal investigations conducted by the District and expressly authorized by the Board. The District has no obligation to indemnify, defend, or hold the Superintendent harmless regarding any claims, demands, or other legal proceedings against the Superintendent if the Superintendent admits in writing or under oath, or is found by a Court of competent jurisdiction to have: (i) acted with gross negligence or malice; (ii) acted with the intent to violate a person’s clearly established legal rights; or (iii) engaged in criminal conduct.

Except for internal investigations conducted by the District and expressly authorized by the Board, the District shall advance the attorney’s fees, expenses and costs reasonably necessary to defend the Superintendent in any civil claims, demands, duties, actions or other legal proceedings against the Superintendent in which the Superintendent is alleged to have: (i) acted with gross negligence or malice; (ii) acted with the intent to violate a person’s clearly established legal rights; or (iii) engaged in criminal conduct.

If the Superintendent admits in writing or under oath, or is found by a court of competent jurisdiction to have: (i) acted with gross negligence or malice; (ii) acted with the intent to violate a person’s clearly established legal rights; or (iii) engaged in criminal conduct, then the Superintendent shall promptly reimburse the District all sums advanced by the District to defend the Superintendent in the court proceeding in which such admission or finding is made within one hundred and twenty (120) days or as agreed by the Board.

In the case of any criminal proceeding arising out of the Superintendent’s responsibilities as Superintendent or other actions against the District, the District shall advance the attorneys’ fees, expenses, and costs reasonably necessary to defend the Superintendent in any criminal claims, demands, duties, actions or legal proceedings against the Superintendent. If the Superintendent admits in writing or under oath or is found by a court of competent jurisdiction to have engaged in criminal conduct, then the Superintendent shall promptly reimburse the District
all sums advanced by the District to defend the Superintendent in court within one hundred and twenty (120) days or as agreed by the Board.

The District may fulfill its obligation by (i) purchasing appropriate insurance coverage for the benefit of the Superintendent, or (ii) including the Superintendent as a covered party under any errors and omissions insurance coverage purchased for the protection of the Board and the professional employees of the District.

The Superintendent agrees to provide reasonable assistance to and cooperate with the District, its trustees, agents, employees and attorneys in response to any legal proceeding or claims brought against the District. The Superintendent's obligation under this Section shall continue after any termination of this Contract for a period of no more than four (4) years.

No individual member of the Board shall be personally liable for indemnifying, defending or holding harmless the Superintendent, or for any other obligation assumed by the District.

If the Superintendent does not consent to being represented by the same counsel representing the District in any proceeding the District is obligated to defend under this Section, then the Superintendent may elect to be represented in such proceeding by independent counsel. In such event, the District will pay the attorney’s fees, expenses and costs reasonably necessary for the independent counsel to defend the Superintendent, subject to the provisions of this Section.

The District's obligation under this Section shall continue for a period of no more than four (4) years after the termination of this Contract for qualifying acts or failures to act occurring during the term of this Contract or any extension thereof. The District shall not be required to pay any costs of any legal proceedings in the event the Board and the Superintendent are adverse to each other in any proceedings.

3.18 Moving Expenses. The District shall pay the Superintendent a one-time lump sum in the amount of thirty-five thousand dollars ($35,000.00) for necessary and reasonable expenses incurred in moving the Superintendent, his family and personal possessions to Texas.

4. ANNUAL PERFORMANCE GOALS

4.1 Development of Priorities. On or before September 30th each Contract Year during the term of this Contract, and any extension thereof, the Board, in consultation with the Superintendent, shall identify Priorities from within the Board Goals and Constraints for the Superintendent and accompanying progress measures as outlined in Section 3.11 herein. The
Priorities approved by the Board shall be reduced to writing and shall be among the criteria on which the Superintendent's performance will be reviewed and evaluated.

4.2 Review of Performance. The Board shall evaluate and assess the performance of the Superintendent in writing on or before September 30, 2022, and on or before each October 30th thereafter during the term of this Contract, and any extension thereof. The meetings at which the Board evaluates the Superintendent will be held in closed meeting unless the Board and Superintendent determine that it should be held in open meeting. The evaluation and assessment shall be related to the duties of the Superintendent as outlined in the Superintendent's job description, Board Goals and Constraints, and the annual Priorities within the Board's Goals and Constraints developed pursuant to Sections 3.11 and 4.1 of this Contract and shall be consistent with Board Policies BJA (Legal) and (Local) and the Board's Operating Procedures.

4.3 Evaluation Format and Procedure. The evaluation format and procedure shall be in accordance with the Board's policies and operating procedures and state and federal law and with the input of the Superintendent. In the event the Board deems that the evaluation instrument, format and/or procedure (including, but not limited to timeline) is to be modified by the Board, the Superintendent shall be provided a reasonable period of time to demonstrate such expected performance before being evaluated.

4.4 Other Interim Evaluations. Nothing in this Contract prohibits or limits the Board's ability to conduct formal or informal interim evaluations, between annual performance evaluations, regarding the performance of the Superintendent, as deemed by the Board in its sole discretion to be necessary or helpful.

5. SEPARATION FROM EMPLOYMENT CONTRACT

5.1 Mutual Agreement. This Contract may be terminated by mutual agreement of the Superintendent and the Board in writing upon such terms and conditions as may be mutually agreed upon.

5.2 Retirement or Death. This Contract shall be terminated upon the retirement or death of the Superintendent.

5.3 Termination for Cause by the District. The Superintendent may be terminated by District for cause as outlined below:

(a) Notwithstanding anything herein to the contrary, the District may, without liability, terminate the Superintendent's employment hereunder for cause at any time upon written
notice from the District specifying such cause, and thereafter the District's obligations under this Contract shall immediately cease and terminate. Grounds for termination "for good cause" include, but are not limited to, one or more of the following:

1. Failure to fulfill duties or responsibilities as set forth under the terms and conditions of this Contract;

2. Incompetence or inefficiency in the performance of required or assigned duties as documented by evaluations, supplemental memoranda, or other written communication from the Board; provided, however, the terms and conditions of this paragraph shall not justify good cause unless the Board has provided the Superintendent a reasonable opportunity to remediate any incompetency or inefficiency;

3. Insubordination or failure to comply with lawful Board directives;

4. Failure to comply with the Board’s policies or the District’s administrative regulations;

5. Conviction for driving while intoxicated;

6. Drunkenness or excessive use of alcoholic beverages; illegal use of drugs, hallucinogens, or possession, use, or being under the influence of alcohol or alcoholic beverages while on school property, while working in the scope of the employee’s duties, or while attending any school- or District-sponsored activity;

7. Illegal possession, use, manufacture, or distribution of a controlled substance, a drug, a dangerous drug, hallucinogens, or other substances regulated by state statutes;

8. Conviction of a felony or crime involving moral turpitude; conviction of a lesser included offense pursuant to a plea when the original charged offense is a felony; or deferred adjudication for a felony or any crime involving moral turpitude;

9. Failure to report to the Board any arrest, conviction, or deferred adjudication for any felony or conviction involving moral turpitude as required by District policy;

10. Failure to meet the District’s standards of professional conduct;

11. Failure to comply with reasonable District professional development requirements regarding advanced course work or professional development;

12. Disability, not otherwise protected by law, that impairs performance of the required duties of the Superintendent;
(13) Immorality, which is conduct the Board determines is not conformity with the accepted moral standards of the community encompassed by the District. Immorality is not confined to sexual matters, but includes conduct inconsistent with rectitude or indicative of corruption, indecency, or depravity;

(14) Assault on a person on school property or at a school-related function, or on an employee, student, or student’s parent regardless of time or place;

(15) Knowingly falsifying records or documents related to the District’s activities;

(16) Falsification or omission of required information on an employment application;

(17) Intentional or deliberate misrepresentation of material facts to the Board or other District officials in the conduct of the District’s business;

(18) Failure to fulfill requirements for Superintendent Certification;

(19) Use of profanity in the course of performing any duties of employment, whether on or off school premises, in the presence of students, staff, or members of the public, if reasonably characterized as unprofessional;

(20) Conducting personal business during school hours when it results in neglect of duties;

(21) Failure to take substantive steps in good faith to maintain an effective working relationship, or maintain good rapport with parents, the community, staff or all members of the Board;

(22) A breach of Superintendent’s fiduciary duties;

(23) A material breach of this Contract;

(24) Actions involving willful malfeasance or gross negligence in the performance of Superintendent’s duties which could be materially and demonstrably injurious to the District;

(25) Commission of an act of fraud, embezzlement, theft or material dishonesty against the District;

(26) Any absence from work by Superintendent for more than ninety (90) days during any twelve (12) month period;

(27) Any reason that makes the employment relationship void or voidable, such as a violation of federal, state, or local law; and

(28) Any other reason constituting “good cause” under Texas law as it applies to term contract employees, as determined by the Board.
(b) The procedure for termination of this Contract for good cause shall be as provided in Section 5.5.

(c) Upon any termination by District for good cause, and except as otherwise required by law, the Superintendent shall have no right to any compensation from the District including, but not limited to, salary, bonuses, incentives, severance, benefits, or other compensation for any period subsequent to the date of termination; and shall have no right, except as otherwise required by law, to participate in any employee benefit programs referred to in or provided to the Superintendent under this Contract for any period subsequent to the date of termination.

5.4 Disability. In the event the Superintendent shall become physically or mentally unable to perform the essential functions of his job as Superintendent, the Board, at its option, may terminate this Contract and the employment of the Superintendent after the Superintendent's exhaustion of his state personal and local leave days and vacation days provided pursuant to Sections 3.8 and 3.9 herein, and in accordance with federal law. Verification of the illness or disability of the Superintendent shall be required whenever a majority of the Board requests it. Verification shall be by a physician designated by the Board and Superintendent; however, should the Board and Superintendent be unable to agree, the physician shall be the physician chosen under Section 3.9. Should the Superintendent be terminated due to such physical or mental disability, the Superintendent shall be entitled to one (1) year of his annual base salary set out in Section 3.1 and a continuation of the District's payment for the employer portion of the insurance premiums for the Superintendent, set out in Section 3.7, for a period of one (1) year from the date of termination. Except for the payments set out in this Section, plus the amounts for vacation leave under Section 3.8, the District shall have no further liability to the Superintendent for any other compensation or benefits.

5.5 Termination Procedure. In the event that the Board proposes to terminate this Contract for good cause, the Superintendent shall be afforded the rights as set forth in the Board's policies and applicable state and federal law.

5.6 Nonrenewal of Contract. Except as otherwise provided herein, nonrenewal of this Contract shall be in accordance with Board policy and applicable law.

5.7 Unilateral Termination. In the event the Board, by an affirmative vote of at least two-thirds of the full membership of the Board, unilaterally decides to terminate this Contract without good cause or in lieu of nonrenewal, the Superintendent will receive one year of his current
annual base salary and the value of his annual benefits as set out in Sections 3.1, 3.4, and 3.5 of this Contract. It is understood and agreed that in the event of unilateral termination by the Board, the Superintendent will receive only the payments specified in this Section plus, subject to District policy, the amounts due for vacation leave pursuant to Section 3.8 herein. In exchange for this payment, the Superintendent agrees not to request a hearing or other process under Sections 5.5 and 5.6 of this Contract. It is further understood and agreed that the payments provided above will be in full satisfaction of the District from all claims under this Contract. It is agreed that in the event of unilateral termination by the Board, the Superintendent will have no duty to mitigate damages.

5.8 Resignation at the End of the School Year. In accordance with Section 21.212 of the Texas Education Code, the Superintendent may leave the employment of the District at the end of a school year without penalty by filing a written resignation with the Board. The resignation must be addressed to the Board and filed not later than the 45th day before the first day of instruction of the following school year. The Superintendent may resign, with the consent of the board of education, at any other time as specifically provided in this Contract.

6. BOARD/SUPERINTENDENT COMMUNICATIONS AND RELATIONSHIPS

No later than August 1, 2021, and annually thereafter, the Board and the Superintendent shall meet to discuss and agree on the process and procedures for how they will communicate and work together, subject to and consistent with Board Policies and Operating Procedures. The Board, individually and collectively, shall refer in a timely manner all substantive criticisms, complaints, and suggestions called to the Board’s attention either: (a) to the Superintendent for study and/or appropriate action, and the Superintendent shall refer such matter(s) to the appropriate District employee or shall investigate such matter(s) and shall within a reasonable time inform the Board of the results of such efforts; or, (b) to the appropriate complaint resolution procedure as established by District Board policies and operating procedures.

7. MISCELLANEOUS PROVISIONS

7.1 Controlling Law. This Contract shall be governed by the laws of the state of Texas, and it shall be performable in Harris County, Texas, unless otherwise provided by law. Venue for any dispute concerning the interpretation or enforcement of this Contract shall be in Harris County, Texas.
7.2 **Conflicts.** In the event of any conflicts between the terms, condition, and provisions of this Contract and the provisions of the Board’s policies, or any permissive state or federal law, then, unless otherwise prohibited by law, the terms of this Contract shall take precedence over the contrary provisions of the Board’s policies or any such permissive law during the term of the Contract.

7.3 **Heirs and Assigns.** The provisions of this Contract are binding upon the heirs, personal representatives, successors and assigns of the Superintendent.

7.4 **Waiver.** No waiver of any of the provisions of this Contract shall be deemed for any purpose to be a waiver of the right of any Party hereto to enforce strict compliance with the provisions hereof in any subsequent instance.

7.5 **Severability.** Each of the covenants and provisions contained in this Contract shall be enforceable independently of every other covenant and provision in this Contract and whether or not Superintendent has any claim or cause of action against the District based on this Contract or otherwise.

7.6 **Entirety of Contract.** This Contract supersedes all other agreements, or amendments thereof, either oral or in writing, between the Parties to this Contract with respect to the employment of the Superintendent by the District and matters relating to this Contract. No representations, warranties, recitals, covenants, or statements of intention have been made by, or on behalf of, any Party hereto which is not embodied in this Contract, and no Party hereto shall be bound by, or liable for, any alleged representation, warranty, recital, covenant, or statement of intention not so set forth.

7.7 **Modification.** This Contract may not be modified or amended except by written amendment, or addendum, signed by all Parties to this Contract.

7.8 **Failure to Enforce Not Waiver.** Any failure or delay on the part of either the District or the Superintendent to exercise any remedy or right under this Contract shall not operate as a waiver. The failure of either Party to require performance of any of the terms, covenants, or provisions of this Contract by the other Party shall not constitute a waiver of any of the rights under this Contract. No forbearance by either Party to exercise any rights or privileges under this Contract shall be construed as a waiver, but all rights and privileges shall continue in effect as if no forbearance had occurred. No covenant or condition of this Contract may be waived except by the written consent of the waiving Party. Any such written waiver of
any term of this Contract shall be effective only in the specific instance and for the specific purpose given.

7.9 **Partial Invalidity.** If any provision in this Contract is held by a court of competent jurisdiction to be invalid, void, or unenforceable, the remaining provisions and otherwise valid and enforceable clauses of this Contract shall remain in full force and effect as if this Contract had been executed without any such invalid provisions having been included.

7.10 **Section Headings.** Any section headings contained in this Contract are for convenience only and shall in no manner be construed as a part of this Contract.

7.11 **Non-Reliance.** The Parties stipulate and agree that they have not relied upon any statements or representations made by any of the other Parties hereto or by any person or entity representing any of the other Parties hereto.

7.12 **Terms Contractual.** This Contract contains the entire agreement between the Parties hereto. The terms of this Contract are contractual and are not mere recitals. This Contract cannot be modified or amended except by a written amendment signed by all Parties to this Contract.

7.13 **Legal Consideration.** The Parties hereto stipulate and acknowledge that adequate legal consideration exists to support all such Parties' execution and delivery of this Contract and the transactions, covenants, and agreements contemplated hereby.

7.14 **Construction.** This Contract is the product of negotiations between the Parties. The Parties hereto agree that this Contract shall not be construed against the drafter and any rule of contract construction providing for an interpretation against the drafter shall not apply. The Parties hereto agree that should any additional instruments be necessary or desirable to confirm and effectively accomplish the purposes of this Contract, or to establish the rights or discharge the obligations of any Party hereunder, such additional instruments will be promptly executed and delivered upon the request of any such Party.

7.15 **Counterparts and Copy Effective.** This Contract may be executed in one or more counterparts, each and all of which shall be deemed an original and all of which together shall constitute but one and the same instrument. A copy of this Contract fully executed shall be as effective, for all purposes, as a signed original.

7.16 **Notices.** Any notice, request, instruction, correspondence, or other document to be given hereunder by either Party to the other (herein collectively called "Notice") shall be in writing and delivered in person or by courier service requiring acknowledgment of receipt of
delivery or mailed by certified mail, postage prepaid and return receipt requested, or by telecopier, as follows:

(a) if to District to:

Houston Independent School District  
Board Services  
Hattie Mae White Educational Center  
4400 W. 18th Street  
Houston, Texas 77092  
Attn: President, Board of Education

with copy to:

Thompson & Horton, LLP  
3200 Southwest Frwy, Suite 2000  
Houston, Texas 77027  
Attn: Lisa R. McBride, Partner

(b) if to Superintendent, to:

Mr. Millard House II  
Houston Independent School District  
Hattie Mae White Educational Center  
4400 W. 18th Street  
Houston, Texas 77092  
Attn: Superintendent of Schools

Notice given by personal delivery, courier service or mail shall be effective upon actual receipt. Notice given by telecopier shall be confirmed by appropriate answer back and shall be effective upon actual receipt if received during the recipient's normal business hours, or at the beginning of the recipient's next business day after receipt if not received during the recipient's normal business hours. Any Party hereto may change any address to which Notice is to be given to it by giving Notice as provided above of such change of address.

EXECUTED to be effective as the date first written below.

[Execution Page Follows]
AGREED AND APPROVED:

HOUSTON INDEPENDENT SCHOOL DISTRICT

By: Dr. Patricia K. Allen
President, Board of Education

By: Kathy Bluford-Daniels
Secretary, Board of Education

Date: 6/14/21

Date: 06/14/21

SUPERINTENDENT

By: Millard House II
Superintendent of Schools

Date: 6-14-21

Execution Page
District Status Detail
# 2020-2021 RATINGS BASED ON SCHOOL YEAR 2019-2020 DATA - DISTRICT STATUS DETAIL

<table>
<thead>
<tr>
<th>Name: <a href="https://texas.tea.state.tx.us/First/forms/District.aspx?year=2019&amp;district=101912">HOUSTON ISD (101912)</a></th>
<th>Publication Level 1: 8/4/2021 2:00:38 PM</th>
</tr>
</thead>
<tbody>
<tr>
<td>Status: Passed</td>
<td>Publication Level 2: None</td>
</tr>
<tr>
<td>Rating: C = Meets Standard Achievement</td>
<td>Last Updated: 8/4/2021 2:00:38 PM</td>
</tr>
</tbody>
</table>

**District Score: 79**

**Passing Score: 70**

<table>
<thead>
<tr>
<th>#</th>
<th>Indicator Description</th>
<th>Updated</th>
<th>Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td><strong>Was the complete annual financial report (AFR) and data submitted to the TEA within 30 days of the November 27 or January 28 deadline depending on the school district's fiscal year end date of June 30 or August 31, respectively?</strong></td>
<td>6/8/2021 3:36:08 PM</td>
<td>Yes</td>
</tr>
<tr>
<td>2</td>
<td><strong>Was there an unmodified opinion in the AFR on the financial statements as a whole? (The American Institute of Certified Public Accountants (AICPA) defines unmodified opinion. The external independent auditor determines if there was an unmodified opinion.)</strong></td>
<td>6/8/2021 3:36:09 PM</td>
<td>Yes</td>
</tr>
<tr>
<td>3</td>
<td><strong>Was the school district in compliance with the payment terms of all debt agreements at fiscal year end? (If the school district was in default in a prior fiscal year, an exemption applies in following years if the school district is current on its forbearance or payment plan with the lender and the payments are made on schedule for the fiscal year being rated. Also exempted are technical defaults that are not related to monetary defaults. A technical default is a failure to uphold the terms of a debt covenant, contract, or master promissory note even though payments to the lender, trust, or sinking fund are current. A debt agreement is a legal agreement between a debtor (= person, company, etc. that owes money) and their creditors, which includes a plan for paying back the debt.)</strong></td>
<td>6/8/2021 3:36:09 PM</td>
<td>Yes</td>
</tr>
<tr>
<td>4</td>
<td><strong>Did the school district make timely payments to the Teachers Retirement System (TRS), Texas Workforce Commission (TWC), Internal Revenue Service (IRS), and other government agencies? (If the school district received a warrant hold and the warrant hold was not cleared within 30 days from the date the warrant hold was issued, the school district is considered to not have made timely payments and will fail critical indicator 4. If the school district was issued a warrant hold, the maximum points and highest rating that the school district may receive is 95 points. A = Superior Achievement, even if the issue surrounding the initial warrant hold was resolved and cleared within 30 days.)</strong></td>
<td>7/1/2021 9:05:01 AM</td>
<td>Yes</td>
</tr>
<tr>
<td>5</td>
<td><strong>This indicator is not being scored.</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6</td>
<td><strong>Was the average change in (assigned and unassigned) fund balances over 3 years less than a 25 percent decrease or did the current year's assigned and unassigned fund balances exceed 75 days?</strong></td>
<td>6/28/2021 11:08:16 AM</td>
<td>Ceiling Passed</td>
</tr>
<tr>
<td></td>
<td>Question</td>
<td>Date</td>
<td>Time</td>
</tr>
<tr>
<td>---</td>
<td>-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>-----------</td>
<td>---------</td>
</tr>
<tr>
<td>7</td>
<td>Was the number of days of cash on hand and current investments in the general fund for the school district sufficient to cover operating expenditures (excluding facilities acquisition and construction)? See ranges below in the Determination of Points section.</td>
<td>6/8/2021</td>
<td>3:36:09 PM</td>
</tr>
<tr>
<td>8</td>
<td>Was the measure of current assets to current liabilities ratio for the school district sufficient to cover short-term debt? See ranges below in the Determination of Points section.</td>
<td>6/8/2021</td>
<td>3:36:09 PM</td>
</tr>
<tr>
<td>9</td>
<td>Did the school district's general fund revenues equal or exceed expenditures (excluding facilities acquisition and construction)? If not, was the school district's number of days of cash on hand greater than or equal to 60 days? See ranges below in the Determination of Points section.</td>
<td>6/8/2021</td>
<td>3:36:09 PM</td>
</tr>
<tr>
<td>10</td>
<td>Did the school district average less than a 10 percent variance (90% to 110%) when comparing budgeted revenues to actual revenues for the last 3 fiscal years?</td>
<td>7/2/2021</td>
<td>1:25:33 PM</td>
</tr>
<tr>
<td>11</td>
<td>Was the ratio of long-term liabilities to total assets for the school district sufficient to support long-term solvency? If the school district's increase of students in membership over 5 years was 7 percent or more, then the school district automatically passes this indicator. See ranges below in the Determination of Points section.</td>
<td>6/8/2021</td>
<td>3:36:11 PM</td>
</tr>
<tr>
<td>12</td>
<td>Was the debt per $100 of assessed property value ratio sufficient to support future debt repayments? See ranges below in the Determination of Points section.</td>
<td>6/8/2021</td>
<td>3:36:11 PM</td>
</tr>
<tr>
<td>13</td>
<td>Was the school district's administrative cost ratio equal to or less than the threshold ratio? See ranges below in the Determination of Points section.</td>
<td>6/8/2021</td>
<td>3:36:11 PM</td>
</tr>
<tr>
<td>14</td>
<td>Did the school district not have a 15 percent decline in the students to staff ratio over 3 years (total enrollment to total staff)? If the student enrollment did not decrease, the school district will automatically pass this indicator.</td>
<td>6/8/2021</td>
<td>3:36:12 PM</td>
</tr>
<tr>
<td>15</td>
<td>Was the school district's ADA within the allotted range of the district's biennial pupil projection(s) submitted to TEA? If the district did not submit pupil projections to TEA, did it certify TEA's projections? See ranges below in the Determination of Points section.</td>
<td>6/8/2021</td>
<td>3:36:12 PM</td>
</tr>
<tr>
<td>16</td>
<td>Did the comparison of Public Education Information Management System (PEIMS) data to like information in the school district's AFR result in a total variance of less than 3 percent of all expenditures by function? (If the school district fails indicator 16, the maximum points and highest rating that the school district may receive is 89 points, B = Above Standard Achievement.)</td>
<td>6/8/2021</td>
<td>3:36:13 PM</td>
</tr>
<tr>
<td>17</td>
<td>Did the external independent auditor report that the AFR was free of any instance(s) of material weaknesses in internal controls over financial reporting and compliance for local, state, or federal funds? (The AICPA defines material weakness.) (If the school district fails indicator 17, the maximum points and highest rating that the school district may receive is 79 points, C = Meets Standard Achievement.)</td>
<td>6/8/2021</td>
<td>3:36:13 PM</td>
</tr>
<tr>
<td>18</td>
<td>Did the external independent auditor indicate the AFR was free of any instance(s) of material noncompliance for grants, contracts, and laws related to local, state, or federal funds? (The AICPA defines material noncompliance.)</td>
<td>6/8/2021</td>
<td>3:36:13 PM</td>
</tr>
<tr>
<td>19</td>
<td>Did the school district post the required financial information on its website in accordance with Government Code, Local Government Code, Texas Education Code, Texas Administrative Code and other statutes, laws and rules that were in effect at the school district's fiscal year end?</td>
<td>6/8/2021</td>
<td>3:36:13 PM</td>
</tr>
<tr>
<td>20</td>
<td>Did the school board members discuss the district's property values at a board meeting within 120 days before the district adopted its budget? (If the school district fails indicator 20 the maximum points and highest rating that the school district may receive is 89 points, B = Above Standard Achievement.)</td>
<td>6/8/2021</td>
<td>3:36:13 PM</td>
</tr>
</tbody>
</table>
Determination of Rating

A. Did the school district fail any of the critical indicators 1, 2, 3, or 4? If so, the school district’s rating is F for Substandard Achievement regardless of points earned.

B. Determine the rating by the applicable number of points.

<table>
<thead>
<tr>
<th>A = Superior Achievement</th>
<th>90-100</th>
</tr>
</thead>
<tbody>
<tr>
<td>B = Above Standard Achievement</td>
<td>80-89</td>
</tr>
<tr>
<td>C = Meets Standard Achievement</td>
<td>70-79</td>
</tr>
<tr>
<td>F = Substandard Achievement</td>
<td>&lt;70</td>
</tr>
</tbody>
</table>

No Rating = A school district receiving territory that annexes with a school district ordered by the commissioner under TEC 13.054, or consolidation under Subchapter H, Chapter 41. No rating will be issued for the school district receiving territory until the third year after the annexation/consolidation.

The school district receives an F if it scores below the minimum passing score, if it failed any critical indicator 1, 2, 3, or 4, if the AFR or the data were not both complete, or if either the AFR or the data were not submitted on time for FIRST analysis.

Ceiling Indicators

Did the school district meet the criteria for any of the following ceiling indicators 4, 6, 16, 17, or 20? If so, the school district’s applicable maximum points and rating are disclosed below. Please note, an F = Substandard Achievement Rating supersedes any rating earned as the result of the school district meeting the criteria of a ceiling indicator.

<table>
<thead>
<tr>
<th>Determination of rating based on meeting ceiling criteria.</th>
<th>Maximum Points</th>
<th>Maximum Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td>Indicator 4 (Timely Payments) - School district was issued a warrant hold.</td>
<td>95</td>
<td>A = Superior Achievement</td>
</tr>
<tr>
<td>Indicator 6 (Average Change in Fund Balance) - Response to indicator is No.</td>
<td>89</td>
<td>B = Above Standard Achievement</td>
</tr>
<tr>
<td>Indicator 16 (PEIMS to AFR) - Response to indicator is No.</td>
<td>89</td>
<td>B = Above Standard Achievement</td>
</tr>
<tr>
<td>Indicator 17 (Material Weaknesses) - Response to indicator is No.</td>
<td>79</td>
<td>C = Meets Standard Achievement</td>
</tr>
<tr>
<td>Indicator 20 (Property Values and Tax Discussion) - Response to indicator</td>
<td>89</td>
<td>B = Above Standard</td>
</tr>
<tr>
<td>is No.</td>
<td></td>
<td>Achievement</td>
</tr>
<tr>
<td>--------</td>
<td>--------</td>
<td>-------------</td>
</tr>
</tbody>
</table>

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THE TEXAS EDUCATION AGENCY
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